ALPINE RESORTS
CO-ORDINATING COUNCIL

ALPINE RESORTS
STRATEGIC PLAN
2020 – 2025
Responding to a changing climate
ACTION PLAN

Climate Change and Traditional Owner Partnership Actions

Climate Change Actions

Climate Change Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
CC 1: Climate change risk disclosure and scenario analysis framework.	CC 1.1 Develop an Alpine Resorts Climate Change Risk Disclosure and Scenario Analysis Framework. Lead: ARCC Support: ARMBs, DELWP	By June 2020.	Alpine Resorts Climate Change Scenario Analysis and Planning Framework has been developed.	Framework has supported a consistent approach to climate change scenario analysis and planning.
CC 2: Prepare climate risk disclosure statements and model reports.	CC 2.1 Prepare climate risk disclosure statements and model reports for inclusion in ARMB annual reports. Lead: ARMBs Support: DELWP	Annually, commencing in 2020.	ARMBs are disclosing climate risk and are undertaking climate scenario analysis.	Alpine resort stakeholders are informed about climate related risk. ARMBs are meeting their climate risk disclosure obligations.

Traditional Owner Partnership Actions

Partnership Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
TO 1: Develop and implement a framework for Traditional Owner partnerships.	TO 1.1 Develop a framework and cultural awareness training program to support the establishment of genuine and meaningful partnerships with Traditional Owners. Lead: ARCC Partner: Traditional Owners, ARMBs	Framework and training program in place by end 2020.	Framework is in place and training is being delivered.	Engagement principles of free, prior and informed consent adhered to. Cultural awareness undertaken by all ARCC and ARMB staff. Collaborative relationships between alpine resorts sector and Traditional Owners proceeding.
TO 2: Develop partnership plans between ARMBs and Traditional Owners.	TO 2.1 Develop guidelines in partnership with Traditional Owner Groups. Lead: ARCC Partners: Traditional Owners, ARMBs	Guidelines issued by June 2020.	Guidelines in place and are being followed.	ARMBs are working in partnership with Traditional Owners.
	TO 2.2 Establish partnership plans with Traditional Owners. Lead: ARMBs Partner: Traditional Owners	As agreed between ARMBs and Traditional Owners.	Partnerships plans between ARMBs and Traditional Owners in place.	

Strategic Actions

Strategic Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
SA 1.1 Identify new, and enhance current, year-round experiences that attract investment	1.1.1 Establish a cross Government Taskforce to investigate policy, regulatory, economic and structural barriers to growing the green season, reporting to the Minister for Energy, Environment and Climate Change. Lead: ARCC Support: DELWP, RDV, DTF, DPC, Visit Victoria	Taskforce to report its findings by end 2020.	The taskforce has delivered its findings to the Minister.	Barriers to green season growth and investment are identified and understood across Government.
	1.1.2 Review and update the Alpine Resort Strategic Management Plans. Lead: ARMBs	Within 1 year of the release of the SMP Framework (Action 4.4.1).	SMPs have been updated and are aligned with the Strategic Plan.	Strategic Management Plans are guiding alpine resort decision making and attracting investment. Strategic Management Plans are informed by up to date climate change risk information and are functioning as resort level climate change adaptation plans.
	1.1.3 Develop Strategic Management Plans for Mt Stirling, Lake Mountain and Mt Baw Baw Alpine Resorts. Lead: Mt Buller and Mt Stirling Alpine Resort Management Board, Southern Alpine Resort Management Board	Within 1 year of the release of the SMP Framework (Action 4.4.1).	SMPs have been developed and approved by the Minister.	
SA 1.2 Seek opportunities for diverse sources of development funding.	1.2.1 Work with Government to review the ARMBs eligibility for targeted grants. Lead: ARCC	Within 1 year of the release of the Strategic Plan.	Potential funding sources for ARMBs have been reviewed and a determination on their availability made.	ARMBs have clarity on the availability of Government grants.
	1.2.2 Create an expanded role for RDV in the VARDP assessment process. Lead: ARCC Support RDV	Commencing 2020.	RDV is participating in the VARDP assessment process and supporting VARDP approved projects.	VARDP approved projects have support across Government.
SA 1.3 Work with infrastructure and service providers to maintain, upgrade, replace, and provide the optimum suite of assets for a sustainable, climate ready alpine region.	1.3.1 Identify ancillary infrastructure needs for resorts and work with asset managers to develop a plan for delivery of priority works. Lead: ARMBs Partners: Alpine resorts businesses, LGAs, VicRoads, Parks Victoria, Telcos	Within 2 years of the release of the Strategic Plan.	Prioritised asset plan developed.	The priority supporting infrastructure for each resort is known and a plan to deliver priority works is agreed.

Strategic Actions *continued*

Strategic Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
SA 2.1 Sustain and protect the biodiversity of the alpine ecosystems.	2.1.1 Use Strategic Management Prospects to identify and prioritise on-ground biodiversity actions. Lead: ARMBs Support: DELWP	Once a year as part of the corporate planning cycle.	Specific measures will vary year to year however are likely to include: Area (ha) of weeds treated. Area (ha) of land revegetated. Number of pest animal programs delivered. Area (ha) of sites of high biodiversity value that are protected. Number of programs delivered in partnership with Traditional Owners.	The alpine resorts can demonstrate they have made a positive contribution to achieving the State's biodiversity goals of: 100% change in suitable habitat across all threatened species. For all species to have a net improvement in suitable habitat. Traditional Owners are delivering Caring for Country activities at the alpine resorts.
	2.1.2 Participate in Biodiversity Response Planning to coordinate on-ground actions with partner agencies. Lead: ARMB's Support: DELWP	This will vary locally however minimum of twice a year, including the corporate planning cycle.		
	2.1.3 Identify sites of high biodiversity value and ensure they are protected. Lead: ARMBs Support: DELWP	As part of the review of the SMPs and/or the review of the Alpine Resorts Planning Scheme.		
	2.1.4 Partner with Traditional Owners to deliver Caring for Country activities. Lead: ARMBs Support: Traditional Owners	As part of the development of the Traditional Owner partnership plans.		
	2.1.5 Monitor, record and report on-ground biodiversity actions consistent with the accepted standards. Lead: ARMBs Support: DELWP	Ongoing, with reporting as part of the annual reporting cycle. Progression towards the accepted reporting standards with compliance achieved by year 3.		

Strategic Actions *continued*

Strategic Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
SA 2.2 Connect people with the alpine environment and enable low-impact visitation.	2.2.1 Continue to record and report visitor numbers to the alpine resorts. Lead: ARMBs	Twice a year (once after winter and once after summer).	Visitor numbers.	An increase in awareness of the environmental values associated with the alpine resorts and an improvement in behaviours.
	2.2.2 Deliver educational information and conduct outreach activities targeted at visitors and business who use the mountain on how they can reduce their impact. Lead: ARMBs	Information and programs designed within 2 years of the release of the Strategic Plan. Programs delivered on an ongoing basis thereafter.	Number and type of educational activities delivered.	
	2.2.3 Survey visitors and business on their understanding of the natural environment and how they can reduce their impact. Lead: ARCC	Baseline established in 2020, annual survey monitoring thereafter.	Change in visitor attitudes and behaviours.	
SA 2.3 Reduce the environmental footprint of the alpine resorts.	2.3.1 Continue to reduce emissions, waste generation and water consumption from ARMB operations. Lead: ARMBs	Ongoing, reported as part of the annual reporting cycle.	Direct emissions, waste generation and water consumption.	A reduction in reported emissions, waste generation and water consumption.
	2.3.2 Investigate opportunities to increase the use of sustainable transport options to/from and within resorts. Lead: ARMBs Support: Alpine resort businesses	Ongoing, but specifically with the review of the Alpine Resort SMPs.	Use of sustainable transport by alpine resort visitors.	An increase in the use of sustainable transport and a proportional decrease in the use of personal vehicles.
	2.3.3 Work with resort stakeholders to support a reduction in emissions, waste generation and water consumption across the broader alpine resort*. Lead: ARMBs Support: Alpine resort businesses	Ongoing.	Utilisation of renewable energy by resort businesses, decrease in the generation of problematic waste streams (such as single use plastics), investment in more energy efficiency plant and equipment by resort businesses*.	An overall decrease in the carbon emissions associated with Victoria's alpine resorts, a reduction in total waste to landfill, a reduction in per capita water consumption.

* Participation in this by resort business is voluntary and will be by best endeavours.
   Estimates of avoided emissions, waste and water consumption are acceptable.

Strategic Actions *continued*

Strategic Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
SA 3.1 Deliver the optimum visitor experience by matching infrastructure and services with visitor needs.	3.1.1 Work with VicRoads and LGAs to identify required improvements to roads, parking, and connectivity of public transport. Lead: ARMBs Support: Alpine resort businesses, VicRoads, LGAs, RDV	To coincide with the implementation of the Regional Tourism Review.	Required improvements have been identified and plans are in place to deliver better connections and amenities.	Roads, parking and public transport has been improved and visitor satisfaction is maintained or improved.
	3.1.2 Investigate opportunities for new and innovative ways to provide real time resort information to visitors. Lead: ARMBs Support: Alpine resort businesses	Within 3 years of the release of the Strategic Plan.	Opportunities for new and innovative ways to provide information identified and trialled.	Information is more accessible, and visitor satisfaction is maintained or improved.
SA 3.2 Deliver a resort experience that is mindful of cultural needs and continue to improve access for all abilities.	3.2.1 Provide mountain activities, infrastructure and services that cater for different cultural and linguistic needs. Lead: ARMBs Support: Alpine resort businesses	Ongoing.	Visitor satisfaction with mountain activities, infrastructure and services.	Visitors with different cultural and linguistic needs are satisfied with mountain activities, infrastructure and services.
	3.2.2 Continue providing improved access for people of limited mobility. Lead: ARMBs Support: Alpine resort businesses	Ongoing, but specifically with the review of the Alpine Resort SMPs.	Visitor satisfaction with mountain activities, infrastructure and services.	Visitors with limited mobility have improved access to alpine resorts.
	3.2.3 Collaboration between alpine resorts to provide a range of alpine resort visitor experiences that are accessible and affordable. Lead: ARMBs Support: Alpine resort businesses	Ongoing.	Alpine resort visitor experiences are available at different prices points across the 6 resorts.	Visitors are taking advantage of different experiences across the alpine resorts that they can afford.

Strategic Actions *continued*

Strategic Action	What are we going to do?	When are we going to do it?	What are we going to measure?	5-year desired outcome
SA 4.1 Review and update the Alpine Resorts Leasing Policy.	4.1.1 Review and update the *Alpine Resorts Leasing Policy and Implementation Details 2002.* Lead: ARCC Support: DELWP	Review complete by June 2020.	*Alpine Resorts Leasing Policy and Implementation Details 2002* has been updated and policy is enacted.	The process for leasing alpine resorts land is more streamlined and is supporting appropriate development.
SA 4.2 Review and update the Alpine Resort Strategic Management Plan Framework.	4.2.1 Update the SMP Framework. Lead: DELWP Support: ARCC	Within 6 months of the release of the Strategic Plan.	The SMP Framework has been updated and published.	SMPs are aligned with the Strategic Plan and are enabling the resorts to achieve their full potential. Strategic Management Plans are informed by up to date climate change risk information and are functioning as resort level climate change adaptation plans.
SA 4.3 Develop Alpine Resort Siting and Design Guidelines.	4.3.1 Develop the Alpine Resorts Siting and Design Guidelines. Lead: DELWP	Siting and Design Guidelines completed by end 2021.	Alpine Resorts Siting and Design guidelines have been approved and embedded in the planning scheme.	Siting and Design Guidelines are supporting better and more climate resilient building design.
SA 4.4 Improve the effectiveness and efficiency of the Alpine Resorts Planning Scheme.	4.4.1 Conduct a review of the NSW Office of Environment and Heritage "*Carrying Capacity Review*" of NSW alpine resorts. Lead: ARCC	Review complete by end 2020.	Review completed, and findings delivered.	Updated planning scheme is reducing costs of development and enhancing the management of the alpine resorts. Updated planning scheme is supporting the alpine resorts to become more climate resilient.
	4.4.2 Review and update the Alpine Resorts Planning Scheme. Lead: DELWP	Stage 1: Within 1 year of the release of the Strategic Plan. Stage 2: New planning scheme in place by the end of 2024.	Alpine Resorts Planning Scheme has been updated and approved by the Minister for Planning.	